

Annual Report 2002

Charles River Watershed Association

What can be more impressive than to look up a noble river just at evening, one, perchance, which you have never explored, and behold its placid waters reflecting the woods and sky, lapsing inaudibly toward the ocean; to behold it as a lake but to know it as a river, tempting the beholder to explore it and his own destiny at once.

*Henry David Thoreau's journal
July 9, 1851*

High and dry?



If you've been reading *Streamer*, or you've heard CRWA staffers speak, or you've been watching flow in the Charles, or you live in one of the many communities suffering endemic water bans, you know we're running out of potable water because we've engineered our communities to treat rainfall like trash. We capture it, pollute it, and throw it down stormdrains as quickly as possible causing myriad environmental troubles. If you've been following along with us, you also know that within this decade the situation is likely to get pretty dire for us and the environment, and you know that the traditional "solutions" to these problems will make things better for us and much worse for the environment.

At CRWA, there is no question about what we should do. On every front -- regulatory, the science of restoration, infrastructure design, and general advocacy -- we are leading the effort to repair what is so badly broken.

We are working hard to understand the problem and its roots. After all, in the northeast we get forty-five inches of rainfall a year; we should have enough water to meet human demands *and* protect the environment. The question is how.

We are experimenting with a concept we created called "flow-trading." The idea is to encourage pollution dischargers to put water back into the ground, thereby

increasing river flow. In exchange, pollution dischargers would not have to remove as much pollution as they would have had to originally, because there would be more river water in which the pollution would be diluted. A first look suggests they could save money, and the environment would benefit from greater aquifer sustainability, sustained flows in tributaries and the Charles, and reductions in stormwater pollution and erosion from flooding.

We created and continue to tweak SmartStorm™, our rainwater collection system for homes and small commercial buildings. Our installations in Bellingham taught us a great deal about our systems and their effectiveness. SmartStorm™ reduces residential demand for water for landscaping and gardening at the same time that it helps put more water back in the ground. It will be ready for prime-time in March of 2003. If you are interested, check it out at www.charlesriver.org.

On behalf of our sister organization,

the Ipswich River Watershed Association (IRWA) and ten citizens, we sent the Massachusetts Department of Environmental Protection notice of our intent to sue the Department for violations of the Water Management Act. The Ipswich River has *no* water in it for much of every summer due to demands for water supply. CRWA has joined with IRWA to enforce the Act and protect the river. Permits in the Upper Charles are due to be reviewed in 2004, and a good outcome on the Ipswich will help us do a better job for the Charles.

In a unique collaboration with the Environmental League of Massachusetts and the National Wildlife Federation, CRWA is reviewing state water regulations to determine where they fall short and then will work to tighten or change them.

An investment in CRWA is an investment in the water future of the Charles River and all the

communities it touches. It is an investment in innovation. It is an investment in restoring our environment, and teaching the lessons we learn here to the rest of the urban centers in the nation.

"We're running out of water because we've engineered our communities to treat rainfall like trash. We capture it, pollute it and throw it down stormdrains as quickly as possible, causing myriad environmental troubles."

"YOU make CRWA strong and effective."

*Did you know?
President Kelly
McClintock has
led the Board
of Directors
since 1998.*

As the President of your Board of Directors, I like to think I understand CRWA's programs and what we are trying to achieve. Nevertheless, when our internal discussions on achieving a healthy river focus in on calibrating computer models; when I consider that our work restoring reliable stream flows relies heavily on our TMDL analyses; or when we decide that our efforts to achieve environmentally sensitive growth and development require preparing a business plan for our own products, I am impressed and sobered: impressed with the extraordinary competence of CRWA's staff and the complexity of the strategies we are pursuing to achieve our goals; and sobered by how hard it must be for you, our members, to understand what we are doing!

So this Annual Report is for you. Let us highlight here the key programs we are pursuing, introduce the superb technical staff that makes it possible, and clarify just how we are benefiting you and the Charles River.

We are proud of the results. CRWA is THE national leader in watershed protection. Our computer modeling techniques, our pioneering work in environmentally sensitive zoning, our approaches to keeping water local, and other innovations are widely admired and copied. Christine Todd Whitman, EPA National Administrator, enthuses in Washington about the Charles River Model of watershed protection.

But I want to return to the title of this

message—YOU make us strong!—and write for a moment about money.

CRWA may have the largest staff of any watershed association in the country, but our effectiveness is not achieved by the number of people working on the Charles' problems; quality is what counts!

Quality, and the strength it gives to CRWA, is not cheap. Our budget is well over \$1 million. And as so many non-profit organizations have found, the past two years have been a challenge financially. We have seen major cutbacks in our government contracts supporting the science that underlies our programs; many foundations have also pulled back, or redirected their priorities.

But unlike many of these non-profit organizations, CRWA has come through these two years stronger than ever, with no layoffs, additional technical support, and more powerful programs.

A large portion of the credit goes to you, our members. Let me give you just two numbers that tell it all and are supremely important to us: in our fiscal year 2000, you gave us operating support (unrestricted dues and contributions) of about \$184,000. In fiscal 2002, you gave us over \$391,000. In just two years, your sup-



CRWA President Kelly McClintock and Executive Director Bob Zimmerman

port more than doubled! (The financial report later in this Annual Report suggests an even higher amount, but that includes various corporate and restricted contributions.) Without your commitment and generosity, CRWA would be far weaker today, and the Charles River more vulnerable.

And so I say thank you, and I hope this Annual Report helps you understand that your dues are being well spent!

Kelly McClintock
President

CRWA Works To Protect Public Trust Lands

*Did you know?
Emerald Necklace
designer
Frederick Law
Olmsted also
founded the long-
running magazine
"The Nation."*

CRWA has long been concerned with the deteriorating condition of the metropolitan park system and the lack of open public discourse, accountability, and transparency in decision-making about this public asset. We have embarked on a number of projects in the past year to change the way this parkland is managed and to promote its preservation, improvement and maintenance.

One area in which we focused our attention was the growing number of conversions of Metropolitan District Commission (MDC) parkland to other uses. In Massachusetts, publicly held open space is protected under the State Constitution. These public trust lands cannot be disposed of, leased or changed to other uses without legislative approval. In practice, however, this protection has proven hollow: bills seeking to dispose of public lands are routinely passed by the legislature.

Recognizing the need to strengthen the protection of public trust lands,

CRWA selected Boston University's (BU) proposed legislation to lease 1.5 acres of the Charles River Esplanade for a new sailing pavilion as an important test case. The location was prime Esplanade parkland and the amount of


"A sound decision-making process that is responsive to the public and that uses stewardship as the basis for staffing, funding and management decisions is key to the preservation of the metropolitan park system."

land was far in excess of that needed to accommodate a new building. Our goals were four-fold: (1) to establish the paramount importance of the public interest in decisions concerning dispositions of Article 97 lands; (2) to make an independent analysis of alternative locations central in such decisions; (3) to provide a process for public review and comment; and (4) to begin to change the MDC's decision-making process and improve its public accountability.

Leading a broad coalition, CRWA succeeded in establishing important precedents about how decisions to dispose of public lands should be made.

We forced BU's project into the state environmental review process and commissioned an independent study of site alternatives that not only established public trust criteria, but also showed that other locations were far superior for protecting the public's interest. State Environmental Affairs Secretary Bob Durand agreed with us and effectively removed BU's preferred site from further consideration.

A sound decision-making process that is responsive to the public and that uses stewardship as the basis for staffing, funding, and management decisions is key to the preservation of the metropolitan park system.

The lessons we learned from the BU experience have proven extremely useful as we have begun to expand our involvement in parkland issues this year. CRWA has been actively involved in three exciting and important parkland projects: the Muddy River Restoration Project; the Memorial Drive Demonstration Project; and the development of the New Charles River Basin Parks. While each of these projects is different in scope and detail, CRWA has consistently brought to the table an important focus on the requirements of good public stewardship, including a demand for accountability and transparency in park management. 

Pollution. How much is too much? How much can each polluter discharge? The Charles River Watershed Association (CRWA) is the only watershed association to be taking a prominent role in answering these questions.

States, including Massachusetts, are required by the Federal Clean Water Act to answer these questions when public health and aquatic life are threatened by water pollution. States must develop and adopt Total Daily Maximum Loads (TMDLs) for all "impaired" waters. If a water body is too polluted to support its designated use (such as swimming or fishing), it is impaired. According to Massachusetts Department of Environmental Protection (DEP), there are 75 river miles (98% of the river's mainstem), 20 lakes and ponds, and 14 tributaries in the Charles River watershed that are "impaired" and do not support their designated uses. The most serious pollution problems are phosphorus, nitrogen, pathogens, low dissolved oxygen, and priority organics. Noxious aquatic plants are also a problem on the lakes and ponds.

CRWA is preparing TMDLs for the Charles River watershed with U.S. Environmental Protection Agency (EPA) and DEP. CRWA's lead position puts us at the cutting edge of river science and ahead of most other environmental organizations. We are expanding our technical

capabilities, assisting the state and federal governments, and will have a key role in answering the questions posed above. Development of the TMDLs involves an intensive, multi-year effort of

oxygen in the river.

The data being collected will be used to configure a computer model that will answer questions like: how much pollution is in the river? From where does it come? How much better would water quality be if a particular practice or discharge were changed?

Limiting River Pollution


•In the field with
CRWA Projects Director
Kathy Baskin•

detailed monitoring of water quality, measurements of river flow, computer modeling of flow and pollutant levels, and close coordination

with watershed communities. CRWA has been out in both rain and shine, collecting water samples and taking measurements at 31 locations. We have installed meters and are measuring flow in nine tributaries. We have been out before daybreak measuring levels of dissolved

CRWA's work "will provide a legal basis for DEP and EPA to tighten the limits on permitted discharges of stormwater and treated wastewater."

How much does each discharger have to cut back for the river to no longer be impaired?

TMDLs on the Charles will provide a legal basis for DEP and EPA to tighten the limits on permitted discharges of stormwater and treated wastewater. In cases where the pollutants are not regulated and, therefore, are not required to have a permit (such as the application of fertilizers and pesticides), public support will be essential in achieving reductions in pollutant discharges. The task ahead is enormous and CRWA is up to it. 



*Did you know?
There are 33 lakes and ponds in the Charles River watershed, and most of them are man-made.*

Restoring Our Watershed's Ecosystem


When CRWA collects water quality data for the month, the information is not simply used by our organization. It is also used by federal and state regulators, municipalities, businesses, universities, and the general public to assess the progress of their clean up efforts, to monitor water quality trends along the length of the river, and to signal problematic polluted areas. Besides water quality measurements, CRWA has begun to take an in-depth look at other indicators for monitoring the river's ecological health, including the riverine (in-stream) and riparian (land abutting the river) habitats and fish community of the Charles River and its tributaries. With partial funding from the Massachusetts Environmental Trust, CRWA is assessing river habitat conditions and the current fish species of the Charles River watershed.

While we understand human dependency on water resources, we are embarking on these initiatives to establish the interconnected relationship between the watershed environment and organisms. In the past year, CRWA received training on how to conduct habitat assessments from the United States Geological Survey (USGS) and has, so far, conducted over 30 assessments throughout the watershed. Preliminary results from the habitat assessments have provided quantitative

and qualitative data of habitat conditions over different seasons and flow levels. Concurrently, CRWA assisted USGS in determining the minimum streamflows at the most critical riverine habitat areas.

In addition, CRWA is working with the Massachusetts Division of Fisheries and Wildlife to determine the current types and abundance of fish species in the river. Upon completion of fish sampling and additional habitat assessments at the end of 2003, CRWA will bring all of this information together and compare current environmental conditions to historical records of the Charles River and healthy watersheds in southern New England. This will further our understanding

"While we understand human dependency on water resources, we are embarking on these initiatives to establish the interconnected relationship between the watershed environment and organisms."

of how water quality and flow of the river impact aquatic habitat and fisheries. Although we cannot undo most of the human growth and development in our watershed to restore it back to historical conditions, knowledge of the river's current ecosystem health and the interconnected relationship of the river to all living organisms will help shape the development and advocacy of environmentally-sound policies for restoring the watershed to a viable, healthy ecosystem. 



*Did you know?
The Charles drops just 450 feet over its entire length.*

•a Charles River habitat report by Project Engineer Anna Eleria•

A Water

WATER QUALITY MONITORING

Trained by CRWA staff, over 80 dedicated volunteers helped us complete our seventh full year of monthly water quality monitoring along the entire length of the Charles. The U.S. Environmental Protection Agency uses the data for its annual Charles River report card. The data also guides the decisions of organizations and environmental agencies responsible for control of illicit stormwater and combined sewer overflows, and illegal discharges of untreated sewage to the river.

EARTH DAY CLEANUP

On April 20th 1,200 volunteers participated in the 3rd Annual Charles River Earth Day Cleanup sponsored by CRWA, Massachusetts Community Water Watch, Senator Steven Tolman's office and the Charles River Stream Team, with support from the Clean Charles Coalition and the Metropolitan District Commission. Participants removed over 2,000 bags of trash and debris from the riverbanks.

COLOR-CODED FLAGS

Boaters on the Charles River Basin benefited from CRWA's fifth summer of signaling water quality conditions with color-coded flags. Red flags warn boaters of dangerous bacteria levels while blue flags signal suitable conditions. Flags were hoisted at nine boathouses and reported on CRWA's website and hotline, as well as in local newspapers.

RUN OF THE CHARLES CANOE AND KAYAK RACE

CRWA hosted the nation's largest canoe and kayak race. The spirit of our work protecting and enhancing the Charles River was evident in the determined faces of nearly 1,600 paddlers who entered the 20th Anniversary Run of the Charles. In spite of cold, raw winds and up to $\frac{3}{4}$ - inches of constant rain, the event showcased the public's and our members' appreciation for the river as an essential recreational resource.

WATER CONSERVATION

CRWA introduced SmartStorm™ Rainwater Collection System and successfully installed several pilot projects of this innovative way to recycle rainwater from rooftops. CRWA has been working with several communities who want to use the system to reduce stormwater flooding and decrease reliance on over-tapped water supplies.

PARKLAND PROTECTION

CRWA led a coalition of neighborhood and environmental groups concerned with

Now in its 37th year, **Charles River Watch** provides **national leadership** in water quality and continues as the **leading voice** for water quality and recreational enjoyment of the Charles. **CRWA** provides **advocacy, science-based stewardship** and **CRWA** finds **solutions** to protect water quality and river habitat. These are a few of the accomplishments of which **we are most proud**.

1600 ...1600 Run of the Charles participants

1200 ...1200 Earth Day Clean-up volunteers

20 ...20th Anniversary

1700 ...1700 tests performed...

shed Year

Watershed Association
watershed management,
for the health, beauty
Charles River. Through
ship and research,
water resources, wildlife
the **accomplishments**
t proud.

ddlers...

30 water monitoring volunteers...

species of fish residing in the Charles River and to develop a list of those species that should be found in a river like the Charles, but are not because of dams, low flows, and other restrictions.

POLLUTION CONTROL

CRWA has made significant progress in the Total Maximum Daily Load (TMDL) project. The major goal of the project is to determine the allowable amount of pollutants discharged to the river and how much each discharger should be allowed to contribute. CRWA has begun measurement of flow, water quality, and bathymetry to support this project.

ADVOCACY

CRWA reviewed and commented on 38 Environmental Notification Forms and Environmental Impact Reports on everything from power plants to apartment and housing developments to wastewater treatment plants, proposed drinking water wells, pollutant discharge permits and industrial and shopping complexes.

CRWA sits on the Historic Parkways Initiative Steering Committee which is working to revitalize historic parkways

Anniversary of the Run of the Charles...

throughout Massachusetts. We have focused particular attention on the Memorial Drive Demonstration Project. This project will bring significant changes and improvements to the section of Memorial Drive between the Longfellow Bridge and the Boston University Bridge, including the removal of one travel lane and some parking changes. Our involvement has ensured the project's continued attention to stormwater management infrastructure and long term maintenance in addition to the great increases in open space and improved pathways and landscaping.

CRWA also serves on an advisory committee to restore the

the proposed site for Boston University's (BU) new sailing pavilion. CRWA commissioned an independent analysis of BU's proposed site which determined that it would adversely impact the public's interests. In a major victory for the protection of parklands, State Environmental Secretary Bob Durand rejected BU's preferred site.

HABITAT

CRWA completed habitat assessment of several locations in the watershed impacted by low flow. Additionally, CRWA is working with the Massachusetts Division of Fish and Wildlife to inventory

Muddy River and the Emerald Necklace. The first phase of this project, to dredge a portion of the Muddy River near Charlesbank just before it flows into the Charles, will begin this fall. Subsequent phases, which will include significant dredging throughout the Muddy River, bank stabilization and parkland restoration, are undergoing permit review. There has been significant public involvement in the project, with CRWA and others insisting that a project of this magnitude must include major stormwater management to slow the re-sedimentation of the river. CRWA has also pressed for strict monitoring of water quality, especially during dredging, to ensure that the Charles is protected from dredge spoils and suspended solids.

BOND BILL

As a member of the Coalition for the Environmental Bond Bill, CRWA worked hard to ensure its passage. We wrote letters to all legislators in the watershed and met with some key members to explain the importance of this critical funding for state environmental programs and new initiatives.

LABORATORY ANALYSES

CRWA's certified lab performed 1700 tests on samples for pollutants such as fecal coliform bacteria, total phosphorus, total suspended solids, nitrates, and chlorides, and began testing for e. coli bacteria this year. The CRWA lab continued to educate interns, and tested 23 samples for a Northeastern University

project on the Muddy River for Biochemical Oxygen Demand.

The Town of Medway received

37 fecal coliform tests for the Choate Park recreational area, and the lab continued to participate as a regional lab in the Acid Rain Monitoring Program based out of the Water Resources Research Center at University of Massachusetts at Amherst.


COALITION BUILDING

Over the past year, we have run samples for the Ipswich River Watershed Association, and completed the legal work to develop the case behind a Notice of Intent to Sue the Massachusetts Department of Environmental Protection on their behalf. We created the New England Watershed Consortium, a group of a dozen sophisticated watershed organizations with whom we reviewed and tested our environmental zoning methodology in a pilot project in Littleton, Massachusetts. To accomplish the task, we provided them with equipment, software, and training.

We formed a coalition of environmental and parkland groups to take on Boston University and its proposed sailing pavilion in the heart of the Esplanade. The coalition included the Esplanade Association and Conservation Law Foundation, as well as the Alliance of Boston Neighborhoods, Bay State Road Civic Association, Beacon Hill Civic Association, Charles

River Conservancy, Environmental League of Massachusetts, BU

Environmental Students Organization, Boston Greenspace Alliance, Massachusetts Audubon Society, and Neighborhood Association of Back Bay. Not only did we cause the pavilion to be moved, we set important precedents for future dispositions of public land across the Commonwealth.

We're working with River Network of Portland, Oregon, to introduce many of our more innovative concepts, like environmental zoning and products like SmartStorm, across the nation. And they're making a difference. 

This year's accomplishments were compiled by Kathy Baskin, Jim Fitzgerald, Louise Taylor and Bob Zimmerman.

*Did you know?
The size of the
CRWA staff has
increased
sevenfold since
the early 1990's.*

board of directors

2002 - 2003

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You've seen their names in *Streamer*. You've met them at Annual Meetings and on sampling days. These are the people who make the work of CRWA significant and effective.



Margaret Van Deusen, Esq., Deputy Director and General Counsel, BA, Mount Holyoke College, JD, New York University School of Law. A former public defender, Assistant Attorney General in the Environmental

Protection Division, and partner at Rubin and Rudman in Boston, Ms. Van Deusen directs CRWA's advocacy work, provides general legal representation, provides legal support to other environmental organizations, and aides in general staff management. Member: Massachusetts Bar, U.S. District Court for Massachusetts, U.S. Court of Appeals for the First Circuit, MWRA Water Supply Citizens Advisory Committee, Emerald Necklace Citizens Advisory Committee.



Kathy Baskin, PE, Projects Director, BS, Biology and BSCE, Civil Engineering, Tufts University; MS, Environmental Engineering, Tufts University. Formerly a project engineer with Metcalf & Eddy, Ms. Baskin has directed most of CRWA's technical projects since 1995. Among them are CRWA's Integrated Monitoring, Modeling and Management Project (IM3, 1995-1999), fish and habitat studies, and pollution loading studies. Member: American Society of Civil Engineers, Boston Society of Civil Engineers, Water Environment Federation, New England Water Environment Association, EPA Task Force 2005, MassDEP Stormwater Advisory Committee and NPDES Advisory Committee, EOEA Charles River Basin Team, Belmont Conservation Commission, Environmental League of Massachusetts Board of Directors.



Nigel Pickering, PE, Senior Engineer and Project Manager, BS, Agricultural Engineering, University of Natal, South Africa; MS, PhD, Agricultural Engineering, Cornell University. Prior to joining CRWA, a soil and water engineering consultant in Gainesville, Florida, Ithaca, New York, and Maracaibo, Venezuela, Dr. Pickering is CRWA's computer modeling and mapping expert. His work assesses impacts to the Charles, both to surface water bodies and groundwater. He has also done extensive design and modeling work for CRWA's SmartStorm™ rainwater retention system. Dr. Pickering has authored or co-authored numerous technical papers and publications. Member: American Society of Agricultural Engineers, American Geophysical Union, MassGIS Advisory Committee.



Denise Trapani Hall, Director of Development, BA, Philosophy, Boston College; MBA, Finance, Boston University. Formerly the Director of Development at DeCordova Museum and Sculpture Park and Vice President of Development at the Children's Museum, and CRWA's newest employee, Ms. Trapani Hall is responsible for planning and coordinating all of CRWA's fundraising efforts. Member: Adjunct Faculty, Boston University, Association of Fundraising Professionals, Peer Reviewer, Institute of Museum and Library Services.



Dudley Bonsal, Environmental Scientist, BA, English, Tufts University; Biology, Environmental Science, Programming, Harvard Extension School. Formerly a teacher, paralegal, and community newspaper editor, Mr. Bonsal operates CRWA's computer geographic information systems, and conducts flow, chemistry, and habitat analyses of the Charles and its tributaries. He reviews and comments on major developments in the watershed, and assists in the CRWA laboratory. He also analyzes federal, state, and local permits and practices throughout the watershed.



Kate Bowditch, Senior Environmental Scientist and Project Manager, BA, English, Cornell University; MA, Geography/Water Resources Management, Boston University. An hydrologist by training, Ms. Bowditch has taught secondary school in Kiganjo, Kenya. She currently directs CRWA's parkland projects and SmartStorm™ development work. Member: Muddy River Oversight Committee (Chair), Brookline Conservation Commission, Emerald Necklace Restoration Citizens Advisory Committee, Massachusetts Water Resources Commission Low Flow Task Force and Wastewater Task Force.



John Carney, Environmental Scientist, BS, MS, Geology, Kent State University. Formerly a consultant and field assistant with the EPA, Mr. Carney monitors the Charles and its tributaries for flow, water and sediment quality, habitat and biota. Additionally, he models hydrologic and water quality conditions and reviews development projects throughout the watershed.



Ariel Dekovic, Office and Publications Manager, BA, Environmental Studies and Political Science, Vassar College. After working as a design editor at Vassar and as an educator on the Hudson River Sloop Clearwater, Ms. Dekovic joined the CRWA staff in September. She is responsible for the layout of our newsletter, *Streamer*, and our other publications including this Annual Report, and as well as managing the CRWA office.



Ken Dews, Finance Manager, BS, Business Management, Northeastern University; MS, Environmental Administration, Antioch New England Graduate School. Formerly with the Bank of New England and the Merrimack River Watershed Council, Mr. Dews manages all of CRWA's finances. Additionally, he aids in field studies and with the development of SmartStorm™. Director: Chelmsford Land Conservation Trust.



Anna Eleria, Project Engineer and Environmental Scientist, BS, Natural Resources and Environmental Science, University of Minnesota; MS, Water Resources Engineering, Tufts University. Ms. Eleria joined CRWA as an intern in 1996, followed by a stint in Senegal in the Peace Corps. She currently manages the Charles River Fisheries Assessment Project, managed the Low Flow

and Habitat Assessment of the Charles River Fisheries Assessment Project, is the lead engineer on a CRWA assessment of stormwater best management practices, and was the founder and remains an organizer of the Charles River Earth Day Clean Up, an annual event that brings 1200 volunteers to aid in cleaning the Charles every April.



Jim Fitzgerald, Laboratory Manager, BS, Earth Science, Framingham State College; Management Certificate, Boston University School of Management, and additional coursework in chemistry and microbiology. Formerly a senior chemist and supervisor with Clean Harbors Environmental Services, Mr. Fitzgerald joined CRWA to construct and then operate and manage our water analysis laboratory. He also aids in the design and implementation of CRWA's watershed technical work, including SmartStorm™. The CRWA lab commonly processes nearly 2000 water tests each year, many for sister watershed associations. In cooperation with Brandeis University, Mr. Fitzgerald trains lab and volunteer interns.



Peg Savage, Environmental Scientist, BA, Geology, Lafayette College; MS, Geology, University of Georgia. Ms. Savage joined CRWA in 1996. She currently coordinates all CRWA water quality monitoring volunteers, creates our monitoring training manuals for both volunteers and staff professionals, and develops our quality assurance project plans for submittal to the EPA and MassDEP. She additionally assists in water quality and flow monitoring, and coordinates the flagging program which notifies the public of current water quality conditions in the Lower Basin.



Louise Taylor, Membership Manager, MEd, Antioch University, MFA, Creative Writing, Goddard College. Ms. Taylor is the author of four books, including *Dogs and Their Women* (Little Brown, 1989). She currently manages all aspects of CRWA's membership, including direct mail appeals, our annual fund, donor events, renewals, and the Annual Report.



Bob Zimmerman, Executive Director, BA, English and History, MA, English, Central Michigan University. Formerly a high school and college teacher, Mr. Zimmerman founded the National Sports Academy at Lake Placid in 1979, where he served as the school's headmaster through 1990. He joined CRWA as Executive Director in January 1991. Under his direction, CRWA has initiated groundbreaking ecosystem analyses and land-planning studies, helped rewrite land and water regulation, developed restorative technologies, and won major battles over the Big Dig Charles River Crossing, Charles River parkland, and water and wastewater impacts. Member: Massachusetts Water Resources Commission, MIT Sea Grant College Program State and Industry Advisory Committee, Earth Share New England Board of Directors and Past President, Earth Share of American Board of Directors, MassDEP Fees and Programs Advisory Committee, Littleton Board of Health.

PEOPLE WHO HELP MAKE IT HAPPEN

ON THE CHARLES

The work highlighted in this report is made possible through the generous support of more than 5000 CRWA donors and volunteers. We regret that space limits us from listing all our members here, but we extend our deep appreciation to everyone who contributed to CRWA in the fiscal year ending September 30, 2002. Many thanks to employers who match their employees' gifts or who participate in a work-place-giving program.

MILLENNIUM SOCIETY (\$2,500 OR MORE)

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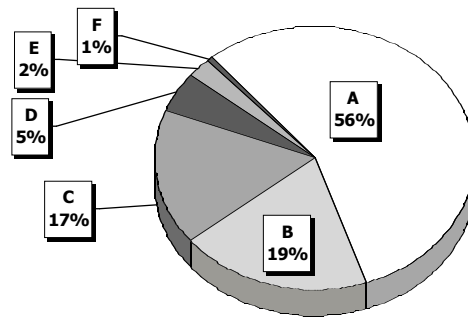
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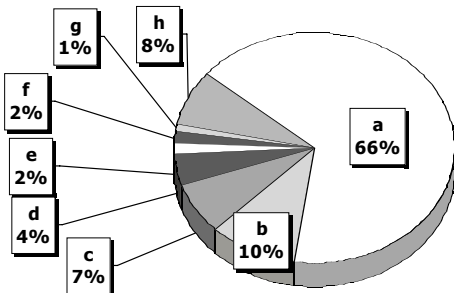
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Revenue

A. Restricted Grants	\$698,322
B. Donations	\$242,528
C. Membership	\$207,987
D. Programs and Events	\$60,547
E. Donated Facilities	\$30,000
F. All Other	\$8,385
Total Revenue:	\$1,247,769



Expenses



a. Payroll Expenses	\$807,821
b. Contract Services	\$123,241
c. Printing & Supplies	\$90,139
d. Occupancy & Depreciation	\$51,970
e. Utilities & Telephone	\$19,150
f. Postage & Delivery	\$20,916
g. Equipment & Repairs	\$10,902
h. All Other	\$96,142
Total Expenses:	\$1,220,280
Net of Revenue and Expenses	\$27,489

Major Sources of Operating Funds

Government: \$96,807

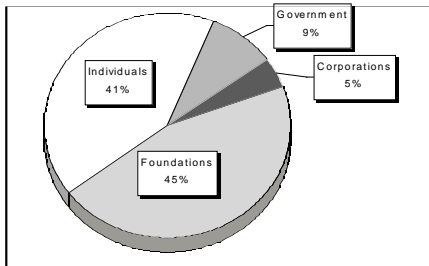
Boston Water and Sewer Commission
City of Cambridge Water Department
MA Dept. of Environmental Protection
Massachusetts Environmental Trust
Town of Bellingham
US Environmental Protection Agency

Corporations & Institutions: \$49,185

Boston Duck Tours
Boston University
Genzyme
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Harvard University
Lincoln Institute for Land Policy
Nantucket Nectars

Foundations: \$493,592

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Island Foundation
Henry P. Kendall Foundation
Herman and Frieda L. Miller Foundation
The Harold Whitworth Pierce Charitable Trust
Richard Saltonstall Charitable Foundation



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The generosity
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revenue.*



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 Compaq Computer Corporation
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 Halfway Café
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 Ice Mountain Water
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